

# Exhibit A to Registration Statement

## Pursuant to the Foreign Agents Registration Act of 1938, as amended

**INSTRUCTIONS.** Furnish this exhibit for EACH foreign principal listed in an initial statement and for EACH additional foreign principal acquired subsequently. The filing of this document requires the payment of a filing fee as set forth in Rule (d)(1), 28 C.F.R. § 5.5(d)(1). Compliance is accomplished by filing an electronic Exhibit A form at <http://www.fara.gov> or an original form signed by or on the behalf of the registrant.

**Privacy Act Statement.** The filing of this document is required by the Foreign Agents Registration Act of 1938, as amended, 22 U.S.C. § 611 *et seq.*, for the purposes of registration under the Act and public disclosure. Provision of the information requested is mandatory, and failure to provide this information is subject to the penalty and enforcement provisions established in Section 8 of the Act. Every registration statement, short form registration statement, supplemental statement, exhibit, amendment, copy of informational materials or other document or information filed with the Attorney General under this Act is a public record open to public examination, inspection and copying during the posted business hours of the Registration Unit in Washington, DC. Statements are also available online at the Registration Unit's webpage: <http://www.fara.gov>. One copy of every such document, other than informational materials, is automatically provided to the Secretary of State pursuant to Section 6(b) of the Act, and copies of any and all documents are routinely made available to other agencies, departments and Congress pursuant to Section 6(c) of the Act. The Attorney General also transmits a semi-annual report to Congress on the administration of the Act which lists the names of all agents registered under the Act and the foreign principals they represent. This report is available to the public in print and online at: <http://www.fara.gov>.

**Public Reporting Burden.** Public reporting burden for this collection of information is estimated to average .49 hours per response, including the time for reviewing instructions, searching existing data sources, gathering and maintaining the data needed, and completing and reviewing the collection of information. Send comments regarding this burden estimate or any other aspect of this collection of information, including suggestions for reducing this burden to Chief, Registration Unit, Counterespionage Section, National Security Division, U.S. Department of Justice, Washington, DC 20530; and to the Office of Information and Regulatory Affairs, Office of Management and Budget, Washington, DC 20503.

1. Name and Address of Registrant Ronald Christie, Christie Strategies LLC 305 Queen Street Alexandria, Virginia 22314	2. Registration No. 6026
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3. Name of Foreign Principal Government of Quebec Province (Canada)	4. Principal Address of Foreign Principal 525, Rene-Levesque Est, 3rd Floor, Quebec (Quebec), G1R 5R9
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5. Indicate whether your foreign principal is one of the following:

- ☒ Foreign government
- ☐ Foreign political party
- ☐ Foreign or domestic organization: If either, check one of the following:
- |                                      |  |
|--------------------------------------|--|
| <input type="checkbox"/> Partnership | <input type="checkbox"/> Committee             |
| <input type="checkbox"/> Corporation | <input type="checkbox"/> Voluntary group       |
| <input type="checkbox"/> Association | <input type="checkbox"/> Other (specify) _____ |
- ☐ Individual-State nationality \_\_\_\_\_

NSD/CES/REGISTRATION UNIT  
2011 MAR 18 PM 3:31

6. If the foreign principal is a foreign government, state:

a) Branch or agency represented by the registrant

The Ministry of International Relations

b) Name and title of official with whom registrant deals

Mr. John Parisella, Delegate General of Quebec in New York

7. If the foreign principal is a foreign political party, state:

a) Principal address

b) Name and title of official with whom registrant deals

c) Principal aim

8. If the foreign principal is not a foreign government or a foreign political party:

a) State the nature of the business or activity of this foreign principal.

b) Is this foreign principal:

Supervised by a foreign government, foreign political party, or other foreign principal

Yes ☐ No ☐

Owned by a foreign government, foreign political party, or other foreign principal

Yes ☐ No ☐

Directed by a foreign government, foreign political party, or other foreign principal

Yes ☐ No ☐

Controlled by a foreign government, foreign political party, or other foreign principal

Yes ☐ No ☐

Financed by a foreign government, foreign political party, or other foreign principal

Yes ☐ No ☐

Subsidized in part by a foreign government, foreign political party, or other foreign principal

Yes ☐ No ☐

9. Explain fully all items answered "Yes" in Item 8(b). (If additional space is needed, a full insert page must be used.)

MSD/CES/REGISTRATION UNIT  
2011 MAR 18 PM 3:21

10. If the foreign principal is an organization and is not owned or controlled by a foreign government, foreign political party or other foreign principal, state who owns and controls it.

### EXECUTION

In accordance with 28 U.S.C. § 1746, the undersigned swears or affirms under penalty of perjury that he/she has read the information set forth in this Exhibit A to the registration statement and that he/she is familiar with the contents thereof and that such contents are in their entirety true and accurate to the best of his/her knowledge and belief.

Date of Exhibit A 3/18/11	Name and Title Ronald Christie, President Christie Strategies LLC	Signature 
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Exhibit B to Registration Statement  
Pursuant to the Foreign Agents Registration Act of  
1938, as amended

**INSTRUCTIONS.** A registrant must furnish as an Exhibit B copies of each written agreement and the terms and conditions of each oral agreement with his foreign principal, including all modifications of such agreements, or, where no contract exists, a full statement of all the circumstances by reason of which the registrant is acting as an agent of a foreign principal. Compliance is accomplished by filing an electronic Exhibit B form at <http://www.fara.gov> or an original form for each foreign principal named in the registration statement and must be signed by or on behalf of the registrant.

**Privacy Act Statement.** The filing of this document is required for the Foreign Agents Registration Act of 1938, as amended, 22 U.S.C. § 611 *et seq.*, for the purposes of registration under the Act and public disclosure. Provision of the information requested is mandatory, and failure to provide the information is subject to the penalty and enforcement provisions established in Section 8 of the Act. Every registration statement, short form registration statement, supplemental statement, exhibit, amendment, copy of informational materials or other document or information filed with the Attorney General under this Act is a public record open to public examination, inspection and copying during the posted business hours of the Registration Unit in Washington, DC. Statements are also available online at the Registration Unit's webpage: <http://www.fara.gov>. One copy of every such document, other than informational materials, is automatically provided to the Secretary of State pursuant to Section 6(b) of the Act, and copies of any and all documents are routinely made available to other agencies, departments and Congress pursuant to Section 6(c) of the Act. The Attorney General also transmits a semi-annual report to Congress on the administration of the Act which lists the names of all agents registered under the Act and the foreign principals they represent. This report is available to the public in print and online at: <http://www.fara.gov>.

**Public Reporting Burden.** Public reporting burden for this collection of information is estimated to average .33 hours per response, including the time for reviewing instructions, searching existing data sources, gathering and maintaining the data needed, and completing and reviewing the collection of information. Send comments regarding this burden estimate or any other aspect of this collection of information, including suggestions for reducing this burden to Chief, Registration Unit, Counterespionage Section, National Security Division, U.S. Department of Justice, Washington, DC 20530; and to the Office of Information and Regulatory Affairs, Office of Management and Budget, Washington, DC 20503.

1. Name of Registrant  
Ronald Christie, Christie Strategies LLC

2. Registration No.

6026

3. Name of Foreign Principal  
Government of Quebec Province (Canada)

Check Appropriate Box:

4. ☒ The agreement between the registrant and the above-named foreign principal is a formal written contract. If this box is checked, attach a copy of the contract to this exhibit.
5. ☐ There is no formal written contract between the registrant and the foreign principal. The agreement with the above-named foreign principal has resulted from an exchange of correspondence. If this box is checked, attach a copy of all pertinent correspondence, including a copy of any initial proposal which has been adopted by reference in such correspondence.
6. ☐ The agreement or understanding between the registrant and the foreign principal is the result of neither a formal written contract nor an exchange of correspondence between the parties. If this box is checked, give a complete description below of the terms and conditions of the oral agreement or understanding, its duration, the fees and expenses, if any, to be received.
7. Describe fully the nature and method of performance of the above indicated agreement or understanding.
- (1) To carry out the mandate described in Question #8 (below);
- (2) To communicate and discuss the mandate described in Question #8 (below) with the Delegate General of Quebec Province in New York.

8. Describe fully the activities the registrant engages in or proposes to engage in on behalf of the above foreign principal.

- (1) Promote Quebec's leadership in Washington, D.C. with key policy makers and targeted media clientele.
- (2) Promote Quebec's priorities with a targeted public with particular emphasis on the promotion of hydroelectricity, economic and commercial interests, the high speed train and the fluidity of the border.
- (3) Identify opportunities to be seized that are of a mutual benefit to Quebec and the United States in the sectors of energy, commerce, transportation, security and the environment, with the objective of forming a closer collaborative working relationship between Quebec and the United States.
- (4) Arrange meetings with key Republican policymakers, as directed and
- (5) Prepare a strategic action plan on or before April 29, 2011 describing recommendations to achieve items 1-4 articulated above.

9. Will the activities on behalf of the above foreign principal include political activities as defined in Section 1(o) of the Act and in the footnote below? Yes ☒ No ☐

If yes, describe all such political activities indicating, among other things, the relations, interests or policies to be influenced together with the means to be employed to achieve this purpose.

The Province of Quebec desires to work more collaboratively with the United States Government as well as commercial and/or private interests. To this end, it is conceivable that the Delegate General of Quebec Province and/or his representatives may wish to meet with Members of Congress and/or their staffs as well as staff from Executive Branch to discuss areas of mutual interest, concern and/or collaboration. These areas of mutual interest may include, but are not limited to, the following: hydroelectricity, promotion of high speed rail, homeland/border security, energy, commerce and the environment.

MSD/CES/REGISTRATION UNIT  
2011 MAR 18 PM 3:31

### EXECUTION

In accordance with 28 U.S.C. § 1746, the undersigned swears or affirms under penalty of perjury that he/she has read the information set forth in this Exhibit B to the registration statement and that he/she is familiar with the contents thereof and that such contents are in their entirety true and accurate to the best of his/her knowledge and belief.

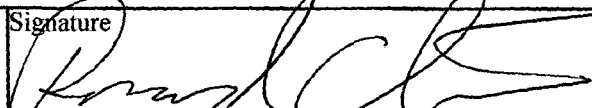
Date of Exhibit B

Name and Title

Signature

3/18/11

Ronald Christie



Footnote: Political activity as defined in Section 1(o) of the Act means any activity which the person engaging in believes will, or that the person intends to, in any way influence any agency or official of the Government of the United States or any section of the public within the United States with reference to formulating, adopting, or changing the domestic or foreign policies of the United States or with reference to the political or public interests, policies, or relations of a government of a foreign country or a foreign political party.

President, Christie Strategies

## CONTRACT

BETWEEN: The MINISTER OF INTERNATIONAL RELATIONS, for and on behalf of the Gouvernement du Québec, acting in this contract and herein represented by François Turenne, Deputy Minister, 525, René-Lévesque Est, 3<sup>rd</sup> floor, Québec (Québec), G1R 5R9,

hereinafter referred to as the "MINISTER",

AND: Christie Strategies LLC, herein represented by Ron Christie, CEO, duly authorized, 305 Queen Street, Alexandria, VA 22314, USA,

hereinafter referred to as the "CONTRACTING PARTY"

THE PARTIES AGREE TO THE FOLLOWING:

### 1- OBJECT OF THE CONTRACT

The MINISTER retains the professional services of the CONTRACTING PARTY to carry out a consultation mandate on behalf of the Gouvernement du Québec (Québec), as more fully described in Appendix A of this contract. Appendix A is deemed to be an integral part of this contract.

### 2- OBLIGATIONS OF THE CONTRACTING PARTY

The CONTRACTING PARTY undertakes:

- (a) to carry out the mandate described in Article 1 and Appendix A of this contract;
- (b) to perform the work and render the services in accordance with the requirements of the mandate while providing the requisite professional quality;
- (c) to follow all the instructions and recommendations given by the MINISTER's representative and make

MSD/CES/REGISTRATION  
2011 MAR 18 PM 5:33

the mandate without the written authorization of the MINISTER'S representative;

- (d) not to assign, sell or transfer, in whole or in part, the rights or obligations under this contract without the prior written authorization of the MINISTER;
- (e) to communicate with the MINISTER's representative designated in Article 7 on the agreed upon frequency, in order to report on work in progress provided for in this contract and confirm or receive the latter's instructions.

### **3- OBLIGATIONS OF THE MINISTER**

The MINISTER undertakes to provide the CONTRACTING PARTY with any information he has in his possession and he deems necessary for the performance of the CONTRACTING PARTY's obligations.

### **4- TERM OF CONTRACT AND COMING INTO EFFECT**

This contract comes into effect on the date of its last signature and ends no later than 90 days after such date.

### **5- REMUNERATION**

The MINISTER undertakes to pay the CONTRACTING PARTY, for the complete and full performance of the obligations provided for in this contract, a maximum of twenty-four thousand US dollars (US\$24 000).

### **6- TERMS OF PAYMENT**

The MINISTER shall pay the CONTRACTING PARTY the fees provided for in Article 5 herein according to the following terms:

- (a) upon signature of the contract by the CONTRACTING PARTY: US\$8000
- (b) on February 28, 2011: US\$8000
- (c) on March 31, 2011: US\$8000

**7- MINISTER'S REPRESENTATIVE**

The MINISTER, for the purpose of the performance of this contract, including any approval required herein, designates John Parisella, Quebec's Delegate General in New York, to represent him. Should a substitution become necessary, the MINISTER shall notify the CONTRACTING PARTY as soon as possible.

**8- MODIFICATION OF THE CONTRACT**

The MINISTER reserves the right to unilaterally modify this contract by way of a written notice. Should an obligation entrusted to the CONTRACTING PARTY under this contract be modified, the CONTRACTING PARTY must perform the work in accordance with the modification thereby made. Should the modification reduce or increase the cost of the contract for the CONTRACTING PARTY, remuneration under this contract is modified accordingly by the MINISTER, without penalty to the MINISTER.

**9- EVALUATION AND ACCEPTANCE OF THE WORK**

Despite any authorization or approval given in regards to payment at various stages for the performance of the contract, the MINISTER reserves the right to refuse, in whole or in part, the work or services that have not been performed in accordance with the requirements of this contract.

The MINISTER shall provide written notice of his refusal of part or all of the work or services performed by the CONTRACTING PARTY, within five working days of the work or services being remitted to the MINISTER. Absence of a notice within the time period stipulated means that the MINISTER has approved the work or services performed by the CONTRACTING PARTY.

The MINISTER may refuse the work or services performed by the CONTRACTING PARTY only for good and valid reasons relating to the quality of the work, taking into account the mandate given to the CONTRACTING PARTY and any reasonable expectations thereto related.

The MINISTER reserves the right to have the work or services thus refused performed by a third party or by the

CONTRACTING PARTY at the CONTRACTING PARTY's expense.

**10- LIABILITY OF THE CONTRACTING PARTY**

The CONTRACTING PARTY is liable for any fault committed during the course or on the occasion of the performance of this contract, including an fault resulting from a breach of its undertakings under this contract

The CONTRACTING PARTY undertakes to compensate,,hold harmless and ensure the defense of the MINISTER against any recourse, claims, motions, suits or other proceedings brought by any person as a result of damage caused in the performance of this contract.

**11- LIABILITY OF THE MINISTER**

Except in the case of his gross negligence, the MINISTERdenies any liability that could result from material damage sustained by the CONTRACTING PARTY.

**12- CONFIDENTIALITY**

The CONTRACTING PARTY undertakes not to disclose, unless duly authorized by the MINISTER, any information, analyses or results included in the reports prepared under the contract or, generally, anything it may have learned in the performance of the contract.

**13- OWNERSHIP AND COPYRIGHT**

13.1 The work performed by the CONTRACTING PARTY pursuant to this contract, including all the attendant items such as reports, shall become the sole and exclusive property of the MINISTER, which he may dispose of as he sees fit.

13.2 The CONTRACTING PARTY assigns and transfers to the MINISTER, who accepts, all copyrights that may arise to him with respect to all the work performed under this contract.



- 13.3 The above transfer of copyright is granted without territorial, time limitation or any other form of limitation. Any consideration for the assignment of copyright granted under this contract is included in the remuneration provided for in Article 5.
- 13.4 The CONTRACTING PARTY waives, in favour of the MINISTER, all its moral rights with respect to work carried out under this contract.
- 13.5 The CONTRACTING PARTY guarantees the MINISTER that it holds all the rights allowing it to perform this contract and, in particular, to grant the assignment of copyright provided for in this article, and guarantees the MINISTER against any recourse, claims, motions, suits or other proceedings brought by any person in regard to the object of these guarantees.
- 13.6 The CONTRACTING PARTY undertakes to compensate the MINISTER and guarantee him against any recourse, claims, motions, suits or other proceedings brought by any person in regard to the object of these guarantees.

#### **14- CONFLICT OF INTEREST**

The CONTRACTING PARTY undertakes to avoid any situation that would place its personal interest and the MINISTER's interest in conflict, to the exclusion of the obligations incumbent upon the CONTRACTING PARTY under this contract.

#### **15- Default**

- (a) Default occurs under this contract if the CONTRACTING PARTY:
- (i) becomes insolvent, declares bankruptcy or files a proposal in bankruptcy;
  - (ii) does not execute the terms, conditions or obligations of the contract;
- (b) In the case provided for in subparagraph (i), the contract shall be resolved or resiliated, as the case may be, as of the date of receipt of a notice to that effect.

In the case provided for in subparagraph (ii), the MINISTER must send a written notice to the CONTRACTING PARTY stating the nature of the default. If the CONTRACTING PARTY does not remedy the default stated in the notice within the time period stipulated, the contract shall be resolved or resiliated, according to the case, as of the date of receipt of the notice;

- (c) Resiliation of this contract does not terminate the assignment of copyright under this contract or the guarantees resulting from it.

#### **16- AUDIT**

Requests for payment resulting from the performance of this contract may be audited by the Comptroller of Finance who, to that end, has all the powers provided for in the *Act respecting public inquiry commissions* (R.S.Q., c. C-37), including the right to examine all the records and documents the Comptroller deems useful to the audit.

#### **17- TAX EXEMPTION**

This certifies that goods and services provided under this contract are ordered or purchased with Crown moneys by the ministère des Relations internationales for its own use and that, therefore, they are not subject to the federal Goods and Services Tax or the Québec Sales Tax.

#### **18- Notices**

In order to be valid and to bind the parties, any notice required under this contract must be given in writing and hand delivered or sent by courier or registered mail to the address of the party concerned, as indicated below:

**The MINISTER:**

John Parisella  
Delegate General of Québec in New  
York  
Québec Government Office in New  
York  
One Rockefeller Plaza, Suite 2600  
New York, NY 10020  
USA

Telephone: 212-843-0950  
Fax: 212-757-4753

**The CONTRACTING  
PARTY:**

Ron Christie  
Christie Strategies LLC  
305 Queen Street  
Alexandria, VA 22314  
USA

Mailing address  
201 West 72nd Street, Unit 4N  
New York, NY 10023  
USA

Telephone: (571) 225-2915

Any change of address of a party must be the subject of a written notice to the other party.

**19- CONTRACTUAL DOCUMENTS**

This contract or any other document mentioned herein, as well as any duly approved modification to these documents, constitutes the complete contract between the parties and is binding on them.

This contract is drawn up for signature in French and English versions. However, the French version shall take precedence over the English version in the event of a difficulty of interpretation or conflict.

This contract constitutes the only agreement entered into between the parties, and any other oral agreement not reproduced in this contract is deemed null and void.

**20- FINAL CLAUSE**

Any contract that provides for the payment of sums of money by the Gouvernement du Québec includes the condition that the payment provided for cannot be made if an appropriation has not been assigned for that particular service for the fiscal year during which a commitment under the contract requires a payment.

**21- APPLICABLE LAWS**

This contract is governed by the law applicable in Québec and, in the event of a court challenge, the courts of Québec shall be the only ones of competent jurisdiction.

IN WITNESS WHEREOF, THE PARTIES HAVE SIGNED TWO COPIES OF THIS CONTRACT.

The MINISTER OF INTERNATIONAL RELATIONS,

By:

  
François Turenne  
Deputy minister

11-02-0E

Date

The CONTRACTING PARTY,

  
Ron Christie

March 18, 2011

Date

## **APPENDIX A**

### **Mandate regarding services to be performed by the CONTRACTING PARTY, on behalf of the Minister of International Relations, with the Québec Government office in New York**

1. The mandate of the CONTRACTING PARTY has three objectives:
  1. Promote Québec's leadership in Washington DC amongst US Republican decision makers and a targeted media clientele as determined with the MINISTER's representative.
  2. Promote Quebec's priorities within a targeted public determined jointly with the MINISTER's representative, particularly the promotion of hydroelectricity, economic and commercial interests, the high-speed train and the fluidity of the border.
  3. Identify opportunities to be seized that are of a mutual benefit to Québec and the United States in the sectors of energy, commerce, transportation, security and the environment, with the objective of working closer together and making a common commitment.
2. To such ends, the CONTRACTING PARTY shall organize on two occasions a program which shall include a minimum of eight meetings within a 48-hour period, with influential persons to be determined jointly with the MINISTER's representative. The dates of the meetings shall be agreed upon with the MINISTER's representative.
3. On or before April 29, 2011, the CONTRACTING PARTY shall design and prepare a written strategy and an action plan, and submit a final report that shall include recommendations for Québec's representation activities in its strategic areas according to the three objectives set forth in Article 1 of this Appendix.

MSD/CES/REGISTRATION UNIT  
2011 MAR 18 PM 3:32

RB

RK